

1	<b>THE MUNICIPALITY OF THORNE</b>		
2	<b>BUDGET ESTIMATES</b>		
3	<b>OPERATING ACTIVITIES FOR FISCAL PURPOSES</b>		
4	<b>PERIOD ENDED DECEMBER 31, 2013</b>		
5			
6		<b>Budget 2013</b>	<b>2013</b>
7			
8	<b>REVENUE</b>		
9	Tax revenue	638 304	63.50%
10	Grants in lieu of taxes	1 686	0.17%
11	Transfers	305 758	30.42%
12	Assessment of rights	47 300	4.71%
13	Fines and penalties	200	0.02%
14	Interest	12 000	1.19%
15			
16		<b>1 005 248</b>	
17			
18	<b>OPERATING EXPENSES</b>		
19	General administration	282 573	26.05%
20	Public security	192 965	17.79%
21	Transportation	322 721	29.75%
22	Environmental health	56 701	5.23%
23	Health and welfare	39 000	3.59%
24	Urban planning and regional development	75 212	6.93%
25	Recreational and cultural activities	15 187	1.40%
26	Costs of financing	25	0.00%
27			
28		<b>984 384</b>	
29			
30			
31	<b>Surplus (deficit) for the period before reconciliation</b>	<b>20 864</b>	
32			
33	<b>RECONCILIATION</b>		
34	<b>Appropriations</b>		
35	Investing activities	(100 500)	9.26%
36	Unappropriated accumulated surplus	79 636	
37			
38		<b>(20 864)</b>	
39			
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41	<b>Surplus (deficit) for the period for fiscal purposes</b>	<b>0</b>	
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61	<b>THE MUNICIPALITY OF THORNE</b>	
62	<b>BUDGET ESTIMATES</b>	
63	<b>ANALYSIS OF REVENUE</b>	
64	<b>PERIOD ENDED DECEMBER 31, 2013</b>	
65		
66		<b>Budget 2013</b>
67		
68	<b>TAXES</b>	
69	Taxable valuation of \$106 384 000 x \$0.60/\$100 (\$0.87/\$100 in 2012)	<b>638 304</b>
70		
71	<b>GRANTS IN LIEU OF TAXES</b>	
72	<b>Government of Quebec</b>	
73	Public lands grant	<b>1 686</b>
74		
75	<b>TRANSFERS</b>	
76	<b>Unconditional transfers</b>	
77	TVQ rebate	<b>42 800</b>
78		
79	<b>Conditional transfers</b>	
80	Road maintenance grant	206 739
81	Winter road maintenance contract	20 719
82	Garbage and recycling grants	3 500
83	Family policy / PIQM-MADA	32 000
84		
85		<b>262 958</b>
86		
87		<b>305 758</b>
88		
89	<b>ASSESSMENT OF RIGHTS</b>	
90	Licences and permits	6 000
91	Transfer duties	25 000
92	Dump fees	12 000
93	Trailer permits	4 300
94		<b>47 300</b>
95		
96	<b>FINES AND PENALTIES</b>	
97	M.R.C. Pontiac	<b>200</b>
98		
99	<b>INTEREST</b>	
100	Interest on tax arrears	10 000
101	Bank interest	2 000
102		<b>12 000</b>
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121	<b>THE MUNICIPALITY OF THORNE</b>	
122	<b>BUDGET ESTIMATES</b>	
123	<b>ANALYSIS OF EXPENSES</b>	
124	<b>PERIOD ENDED DECEMBER 31, 2013</b>	
125		
126		<b>Budget 2013</b>
127		
128	<b>GENERAL ADMINISTRATION</b>	
129	<b>Legislation</b>	
130	Mayor and Councillors - remuneration	31 636
131	Mayor and Councillors - allowance	15 818
132	Mayor and Councillors - employer's share	2 275
133	Mayor and Councillors - Csst	639
134	Mayor and Councillors - travel and convention	5 000
135	Mayor and Councillors - code books	850
136		<b>56 218</b>
137		
138	<b>Financial and administrative management</b>	
139	Director general - salary	35 880
140	Director general - employee benefits	6 762
141	Director general - Csst	725
142	Director general - travel and convention	2 500
143	Director general - training	2 000
144	Assistant secretary - wages	23 400
145	Assistant secretary - employer's share	4 640
146	Assistant secretary - Csst	630
147	Assistant - travel and convention	500
148	Assistant secretary - course fees	400
149	Casual - wages	1 000
150	Association fees and bond	1 200
151	Audit fee	10 750
152	Rent	10 000
153	Telephone	2 800
154	Communication - license	315
155	Communication - maintenance	400
156	Postage	2 500
157	Public notices	2 000
158	Website	800
159	Office supplies	3 000
160	Mutations	275
161	Software purchases	250
162	Software maintenance contract	2 600
163	Office equipment maintenance	500
164	Office maintenance	900
165	Insurance on contents	150
166	Csst annual fee	65
167		<b>116 942</b>
168		
169	<b>Assessment</b>	
170	M.R.C. share - assessment	<b>34 032</b>
171		
172	<b>Election expense</b>	
173	Remuneration	3 500
174	Ballots and supplies	900
175	Public notices	1 200
176		<b>5 600</b>
177		
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181	<b>THE MUNICIPALITY OF THORNE</b>	
182	<b>BUDGET ESTIMATES</b>	
183	<b>ANALYSIS OF EXPENSES</b>	
184	<b>PERIOD ENDED DECEMBER 31, 2013</b>	
185		
186		<b>Budget 2013</b>
187		
188	<b>GENERAL ADMINISTRATION (continued)</b>	
189	<b>Other</b>	
190	Legal fees	6 000
191	Liability and office insurance	800
192	Errors and omissions insurance	1 250
193	M.R.C. share - administration	46 474
194	F.Q.M. fees	757
195	Donations and recognition	10 000
196	Other administrative expense	1 000
197		<b>66 281</b>
198		
199		
200		<b>282 573</b>
201		
202		
203	<b>PUBLIC SECURITY</b>	
204	<b>Police protection</b>	
205	Government of Quebec	<b>94 165</b>
206		
207		
208	<b>Fire protection</b>	
209	Firemen recognition	800
210	Fire chief wages	5 381
211	Firemen wages	14 260
212	Fire - intermunicipal agreement	11 190
213	Firemen training	19 020
214	Firemen - Csst	397
215	Fire hall - hydro	1 700
216	Fire hall - heat	4 200
217	Fire hall - insurance	675
218	Fire hall - maintenance	500
219	Fire equipment maintenance	4 000
220	Fire vehicles - fuel	1 000
221	Fire vehicles - licenses	2 400
222	Fire vehicles - insurance	2 100
223	Fire vehicles - maintenance	1 500
224	Fire supplies	500
225	Firemen equipment	9 500
226	Fire telephone	2 000
227	Emergency telephone - 911	2 600
228	Fire - M.R.C. share	9 905
229		<b>93 628</b>
230		
231	<b>Other</b>	
232	Animal control - M.R.C. share	<b>5 172</b>
233		
234		
235		<b>192 965</b>
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243	<b>ANALYSIS OF EXPENSES</b>	
244	<b>PERIOD ENDED DECEMBER 31, 2013</b>	
245		
246		<b>Budget 2013</b>
247		
248	<b>TRANSPORTATION</b>	
249	<b>Municipal roads</b>	
250	Wages	71 960
251	Grass maintenance contract	2 200
252	Employer's share	9 002
253	Csst	1 454
254	Travel expense	1 000
255	Culverts	2 000
256	Calcium	4 000
257	Equipment rentals	14 000
258	Sweeping	3 400
259	Sand, gravel and asphalt	8 000
260	Vehicles - fuel	18 000
261	Vehicles - licences	5 000
262	Vehicles - insurance	2 200
263	Vehicles - maintenance	10 000
264	Equipment maintenance	500
265	Bridge maintenance	1 000
266	Road supplies and tools	1 000
267		<b>154 716</b>
268		
269	<b>Snow removal</b>	
270	Contract	<b>159 305</b>
271		
272	<b>Street lighting</b>	
273	Electricity	<b>7 700</b>
274		
275	<b>Traffic</b>	
276	Road signs	<b>1 000</b>
277		
278		<b>322 721</b>
279		
280	<b>ENVIRONMENTAL HEALTH</b>	
281	<b>Domestic garbage</b>	
282	Wages	22 442
283	Casual wages	2 000
284	Employer's share	3 770
285	Csst	453
286	Outside disposal	15 000
287	Supplies and fees	1 000
288	Waste management - M.R.C. share	5 736
289		
290		<b>50 401</b>
291		
292	<b>Secondary materials</b>	
293	Recycling - pickup	6 000
294	Recycling - pickup (other)	300
295		
296		<b>6 300</b>
297		
298		<b>56 701</b>
299		
300		

301	<b>THE MUNICIPALITY OF THORNE</b>	
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303	<b>ANALYSIS OF EXPENSES</b>	
304	<b>PERIOD ENDED DECEMBER 31, 2013</b>	
305		
306		<b>Budget 2013</b>
307		
308	<b>HEALTH AND WELFARE</b>	
309	Family policy	4 000
310	Piqm-mada	35 000
311		
312		<b>39 000</b>
313		
314		
315	<b>URBAN PLANNING AND REGIONAL DEVELOPMENT</b>	
316	M.R.C. share - planning	63 432
317	Association fees (COMBEQ)	295
318	Building permits and supplies	1 000
319	Course fees and training	500
320	By-law enforcement officer - wages	7 800
321	By-law enforcement officer - benefits	1 500
322	By-law enforcement officer - csst	185
323	By-law enforcement officer - travel	500
324		
325		<b>75 212</b>
326		
327		
328	<b>RECREATIONAL AND CULTURAL ACTIVITIES</b>	
329	Recreation expense	4 000
330	Rink expense	3 000
331	Cultural activities	3 000
332	Library membership	2 000
333	MRC share - sports and recreation	3 187
334		
335		<b>15 187</b>
336		
337		
338	<b>COSTS OF FINANCING</b>	
339	<b>Other costs of financing</b>	
340	Bank charges	25
341		
342		<b>25</b>
343		
344		
345	<b>APPROPRIATIONS</b>	
346	<b>Investing activities</b>	
347	Capital expenditures - general administration	5 000
348	Capital expenditures - transportation	35 000
349	Capital expenditures - environmental health	2 500
350	Capital exp - excise gov grant (CIMA)	48 000
351	Capital exp- office accessibility	10 000
352		
353		<b>100 500</b>
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